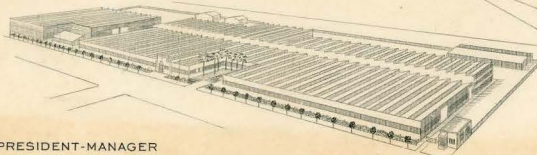


CONSOLIDATED AIRCRAFT CORPORATION



LINDBERGH FIELD
SAN DIEGO, CALIFORNIA

R. H. FLEET, PRESIDENT-MANAGER

27 May 1940.

Mr. Amon Carter,
Star Telegram,
Fort Worth, Texas.

Dear Mr. Carter:

Anent our Sunday night telephone conversation, I enclose a copy of our 1939 Annual Report to Stockholders, together with a half dozen photographs showing the status of our present San Diego expansion.

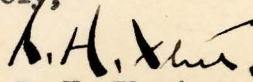
Here we have a 70-acre site on a publicly owned and operated airport (Lindbergh Field) having publicly owned water front on a good but not congested harbor, with a sea-plane base and ramp on adjacent protected water, in a city large enough to furnish a reasonable supply of labor and materials, in a Southern clime unhampered by snow and ice and yet not unbearably hot, with all-year-round flying weather for test flying and flight deliveries.

We have 6000 men now and are employing 40 to 50 per day, but we don't want to grow too large in this one locality; wherefore, we are considering four points in Texas and one in Oklahoma, as well as other places in the middle part of our country and on our Southern sea coast.

We should like first to study sites, and the wage scales, Union activities, labor disturbances, labor supply - skilled and unskilled, population, utility rates, transportation facilities, state, county and city taxation, local machine shops, weather records, temperatures, types of buildings, etc.

Frankly, Fort Worth interests us or I should not have phoned. We would expect to put up our own buildings and equip our own plant, as we did when we came to San Diego four and a half years ago and where we now have 1,910,000 sq.ft. of covered and uncovered manufacturing space. I expect to be there about next Saturday and will wire you ahead the time of arrival. Please consider this confidential.

Sincerely,


R. H. Fleet

R.H.F. - E.M.W.