



THE SECRETARY OF THE INTERIOR
WASHINGTON

JUN 27 1941

Mr. Amon Carter,
President, Fort Worth Star-Telegram,
Fort Worth, Texas.

My dear Mr. Carter:

I have received your letter of June 10 and also the editorials from the June 19 and 22 issues of your Fort Worth Star-Telegram regarding the candidacy of Representative Lyndon Johnson for the United States Senate.

Your comments on my designation by President Roosevelt as Petroleum Coordinator for National Defense are most gratifying to me and I appreciate sincerely your thoughtfulness in writing to me. Your offer of whole-hearted cooperation is pleasing to me, both officially and personally. I assure you that I will do all I can to make the program of the administration a success. It is my earnest desire that I will have the full support of you, your associates and the industry as a whole. Only through a united effort can I succeed.

I am glad to have you call my attention to Mr. Charles F. Roeser and I assure you that he will be given careful consideration when the several committees are organized for District 3. You may have read my remarks at the afternoon session of the June 19 meeting; however, I am sending you a copy in order that you may obtain a general picture of the organization set-up now under contemplation.

I have read your editorials with great interest and am very hopeful that in the election tomorrow Representative Johnson will be successful. Both you and I realize how important to the President is the elevation of Lyndon Johnson to the Senate.

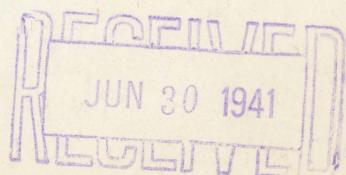
Your suggestions and comments from time to time as the oil program develops will receive my personal attention. I assure you that they will be most welcome.

Sincerely yours,

Harold T. Collier

Secretary of the Interior.

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DEPARTMENT OF THE INTERIOR

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EXTRACT FROM RECORD OF OIL CONFERENCE JUNE 19, 1941, AT
WASHINGTON, D. C. REMARKS OF PETROLEUM COORDINATOR FOR
NATIONAL DEFENSE HAROLD L. ICKES AT AFTERNOON SESSION.

In order to provide a means through which the industry can cooperate with us in the coordination of its activities for National Defense, we propose to divide the country into five regions.

The first of these regions is the Eastern Region, and will probably include the following States: I say "probably," because I hope that if you have any opinions to express on this, or any other subject, suggest them here or if it may generate within your own mind, feel free to express yourself and no final decisions will be made on any of these important matters until you have had ample opportunity to present whatever views you may wish to present.

But our thought at the moment is that the Eastern Region should consist of Maine, New Hampshire, Vermont, Massachusetts, Rhode Island, Connecticut, New York, New Jersey, Pennsylvania, Delaware, Maryland, Virginia, West Virginia, North Carolina, South Carolina, Georgia and Florida.

Now, on the same basis I suggest that possible States to be included in the great Middlewestern region, the following States: Ohio, Kentucky, Tennessee, Indiana, Michigan, Illinois, Wisconsin, Minnesota, Iowa, Missouri, Oklahoma, Kansas, Nebraska, South Dakota, North Dakota.

And the third region would consist of the following Gulf and other States: Alabama, Mississippi, Louisiana, Arkansas, Texas and New Mexico.

The fourth: Montana, Wyoming, Colorado, Utah, Idaho;
And the fifth: Arizona, California, Nevada, Oregon and Washington.

It will be our plan, our tentative plan in each of these regions to establish four industry advisory committees organized along functional lines, which will parallel the functional organization of the Coordinator's office, and the usual organizational set-up of the industry itself.

In each region we would desire to have created an industry committee on production, refining, transportation, and marketing. That is the four committees.

The personnel of each of these committees, four for each region, should of course be representative of the many different units in the industry, and balanced between independent and the so-called major companies.

Likewise, each of these committees should be geographically balanced.

It appears to me that each of these committees in each region should consist of not more than 12 members in order to render these committees effective. The regions are indicated on a map that is on display here.

I would appreciate, therefore, if anyone in the industry within each region would submit to me within one week from today suggestions for membership on each of the four committees, namely, Production, and Refining, and Transportation and Marketing, in each Region.

I would particularly appreciate your giving these suggestions the most careful consideration. These should be operating oil men whose special ability lies in that branch of the industry to which committee he is nominated. They should be known personally and well to the person making the nomination and that person should indicate the particular qualifications of the nominee.

The geographical headquarters of the respective committees will be determined in the light of future analyses so as best to meet the convenience of the personnel of the committees selected.

To the extent that it may be necessary, we should expect the Chairman of the four functional committees in each region to serve as a General Coordinating Committee for that region; should the need arise, building up on regional committees as a nucleus, there may be established such national industry coordinating committees or inter-regional committees as the situation seems to require.

The substance of this statement will be included in a communication which will be forwarded at the earliest possible moment to each one who has registered his attendance at this conference, and as I understand that some 560 have registered, obviously there are more in the auditorium than that, and I hope that those who have not registered will do so, at his earliest convenience.