



AMERICAN AIRLINES

CABLE ADDRESS AMAIR

LA GUARDIA FIELD • NEW YORK AIRPORT STATION, N. Y.

January 15, 1949

Personal

Dear Amon:

I am enclosing herewith copy of a letter which I am delivering to Mr. C. R. Smith, Chairman of the Board of American Airlines, and which is self-explanatory.

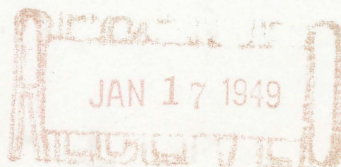
I would appreciate your considering the matter in complete confidence until the time of the meeting of the Board on January 19 at which time I hope I may have your support on its prompt and favorable action.

I know you will understand that I leave American Airlines with much regret and I have enjoyed my association with you and I hope I may retain your personal friendship.

Sincerely,

R. S. Damon
President

Mr. Amon G. Carter
Fort Worth Star-Telegram
Fort Worth, Texas



January 15, 1949

Dear C. R.:

In pre-war days I was very happy and proud to be associated with American Airlines and to be working for you. In post-war days I regret that we do not seem to have seen eye to eye on many problems and I think that the results of American Airlines in the past three years have not been happy for you or me.

I have been continually hoping during the latter period that I could find my proper niche in your team and wholeheartedly support your programs. I feel, however, that I have consistently lost ground in this ambition and that I no longer merit in your opinion the confidence which you previously reposed in me. I think this condition became most apparent in the recent matter regarding the proposed sale of American Overseas Airlines on which you had the support of all the directors except me.

Under the circumstances, I think for the good of American Airlines and all individuals concerned it would be best for me to submit to you and the Board of Directors my resignation as President and Director of American Airlines, Inc. and I hereby do so.

Because I feel that such matters are best settled promptly and smoothly I would appreciate this resignation being acted upon at the regular meeting of the Board on January 19, 1949, to be effective as promptly thereafter as convenient for you.

I am sending a copy of this letter to each of the directors so that they may be informed in advance of the meeting requesting them, of course, to consider the matter confidential until the time of the Board meeting.

May I say that I resign with much regret and that our association has contained many happy times for me.

Sincerely,

R. S. Damon
President

Mr. C. R. Smith
Chairman of the Board
American Airlines, Inc.
100 East 42nd Street
New York, N. Y.