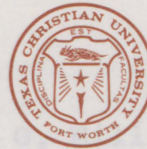


# FACULTY BULLETIN



TEXAS CHRISTIAN UNIVERSITY

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## DR. SADLER TO RETIRE JUNE 30

By the time most of you read this issue of Ye Bulletin the sad news that Dr. Sadler will retire as Chancellor and chief administrative officer on June 30 will be widely known. He made the announcement Wednesday afternoon after approval of the Trustees at a called noon meeting. With the counsel of several close friends and associates, he had been working on his plans for almost two months.

To summarize developments: Dr. Sadler will relinquish the job he has done so well as TCU's sixth chief executive; he will continue his association with the University in the newly-created post of executive chairman of the Board of Trustees, working on a few major projects from an off-campus office (Lorin Boswell will continue as regular Board Chairman); Dr. James M. Moudy, Executive Vice-Chancellor, becomes acting chief administrative officer; a special Board committee will seek a new Chancellor; a Faculty-Staff committee will serve in an advisory capacity.

M. J. Neeley, Board vice-chairman, heads the special committee with Granville Walker, Marion Hicks, Sam Woodson, H. B. Fuqua, Ralph Shank, Theo Beasley as members and Boswell ex officio. The advisory committee will be chaired by Dr. Marguerite Potter with L. C. White, Saul Sells, Warren Agee and Sandy Wall as members.

While he will still be working with and for us, of course, the change in Dr. Sadler's responsibilities signals the close of one of the greatest eras in TCU's long history. A feeble effort (see below) can be made to estimate what his energy, devotion, skill and leadership have meant over the past 24 years. But words and records seem inadequate for the task. If Addison Clark (1873-1899) was the "Great Founder" and E. M. Waits (1916-1941) the "Firm Establisher", Dr. Sadler (1941-1965) has been the "Consummate Developer". Under his guidance, TCU has become a true university.

DR. MILLIGAN SENDS RESIGNATIONS

It was also announced Wednesday that Dr. W. O. Milligan has sent letters of resignation to Dr. Sadler (as vice-chancellor for research) and to Beeman Fisher (as president of the TCU Research Foundation). In them, Dr. Milligan said he wished to devote full-time to his work with the Welch Foundation and the American Chemical Society. Action on the requests will be taken soon and there will be no change in our plans for this important area. The work will be accelerated in every possible way.

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THE SHADOW OF A GREAT MAN

"Much water," said McGruder Ellis Sadler to our Board at Wednesday's meeting, "has flowed under the bridge since I walked into my office, hung up my hat and went to work." It has indeed. For that was the Summer of 1941 and what has happened on the TCU campus since that long-ago day is still hard for oldtimers to believe. We shall not make the usual comparisons already so well known--of amazing growth in buildings, students, faculty, library books, endowment and other things that can be seen and measured. The record speaks for itself.

Instead, let's take a brief trip down "memory lane". It was at the February meeting of our Trustees in 1941 that beloved "Prexy" Waits requested retirement after 25 years of great leadership. He proposed that he become an "Ambassador of Good Will" and he did, serving until 1946. At the same Board meeting, an honorary degree was approved for Dr. M. E. Sadler, vigorous 44-year-old minister of Austin with high academic qualifications. By April, the Board committee announced that the same young man had been selected as the University's next president.

It is indeed true, as Dr. Sadler often jokes, that he was never formally inaugurated--there was no convocation, no dinner, not even a luncheon. But he went to work with a will. The University boasted eight major buildings (counting the Stadium), had enrolled 1734 students for all sessions of 1940-41, was in the midst of a "million dollar building program" with work on Foster Dormitory to start that Fall.

TIME OUT FOR THE WAR YEARS

The new president's first formal meeting with the Board was set, of all days, for Dec. 8, 1941. The pall of Pearl Harbor hung over the land and the meeting. In the gloom, it was decided to go ahead and

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During 1952, Dr. Sadler was the first to serve collect building fund pledges but everyone realized the program would have to be delayed indefinitely. Foster would be completed but the rest would have to wait. Like all America, the University went to war. Five formal training programs--Civil Pilot (later, War Training Service), Flight Instructors Course, V-5, the E-S-M and finally the Navy V-12--were conducted on campus. At least 1324 students and exes went into service and 59, including Medal of Honor Winner Horace Carswell, are known to have given their lives. But in the midst of war, Dr. Sadler was planning for the future. In 1943, he announced a first major change--a reorganization of the academic program into seven Schools and Colleges, each with its own dean. Previously, all departments and divisions had answered directly to the Dean of the University (the late Colby D. Hall). For the 1944-45 school year, our budget "soared" to \$813,882.

THE GREAT EXPANSION BEGINS

With the war's end, things really began to happen. In 1945, a revised 17-point building program, to cost \$5,500,000 by 1950, was approved. As the veterans flooded back to class under the G.I. Bill, old barracks were moved from Camps Barkley and Bowie for housing and classrooms (a few still stand on East Campus). Our first Guidance & Testing Bureau (for vets) was established. Dr. Sadler took time to head the Downtown Rotary and serve as president of the International Convention of Christian Churches (1944-45).

In 1948, the University held its 75th Anniversary Jubilee, endowment climbed to an impressive \$5,000,000, Waits and Tom Brown were added to our dorms. Dr. Sadler was president of the Southern Assn. and in Amsterdam, helped found the World Council of Churches. The next year, as we put the handsome new Fine Arts Building (Landreth Hall) into service, ballet and speech correction became a part of the curriculum.

AN EVER DEVELOPING PROGRAM

During 1950, changes included first operation of our radio station KTCU, our first Summer Session in Mexico, establishment of a Reading Laboratory and our first full-time Public Relations Office. Previously, P.R. was done by Journalism profs. Dr. Sadler helped organize the National Council of Churches and became vice-president. He was named to the Board of the SW Research Center in San Antonio. In 1951, his first decade as our chief executive officer was duly celebrated and, after much study, both Army and Air Force ROTC units were approved for the campus.

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During 1952, Dr. Sadler was the first Southwesterner to serve as president of the Assn. of American Colleges. Our Fine Arts Guild was established and that Fall, we dedicated our swank new Science Building by hosting the meeting of the Texas Academy of Science. 'Twas a huge event. And 1953 was crowded with events. Dr. Sadler helped organize and served as president of the Texas Council of Churches, first suggested that we think in terms of offering the Ph. D. in Science and Theology, established our first full-time Ex-Students office, missed the Fall Board meeting with a first heart flareup. Milton Daniel became Board chairman.

### AN EVER ACCELERATING PACE

A new, 10-year building program (2 dorms, fieldhouse, School of Business, remodeling of Library, Jarvis, Clark, Goode, Old Ad and Brite Hall) was approved in 1954. We dedicated the new Religion Center in a ceremony on the lawn on a hot May day (giving 13 honorary degrees). After much study, it was announced the University would go on a five-day week in the Fall. In September, after long debate (sometimes bitter), the Board approved establishment of Sororities and Fraternities on campus and first "Rush" held in December. A portrait of Dr. Sadler was presented to the University and he won the annual award of the Fort Worth Round Table of the National Conference of Christians and Jews as well as the citation for good human relations from the B'nai B'rith.

1955 saw the dedication of the new Student Center (and start of a full-time program of student activities). A new Development Division was started, first bronze plaques honoring former teachers hung, the famed Lewis Collection of first editions was accepted on loan during a ceremony in Weatherly Hall (Harvard Librarian W. A. Jackson, speaker). "Mr. Pete" Wright retired as business manager, our budget moved to \$3,000,000. In 1956, we added Ranch Training Program, the Placement Bureau, launched a real "Personnel Division" with Larry Smith as Dean of Students. Dr. Sadler surprised the athletic world by recommending Coach Abe Martin for permanent faculty tenure. That year he received the "Golden Deeds" award from the Exchange Club as Fort Worth's outstanding citizen.

### MORE REFINEMENTS AND ADDITIONS

Dr. James M. Moudy came to us as Dean of Grad School in 1957, six new Master's programs were announced, Harris College (which became our eighth division in 1946) was accredited by National League for Nursing Accreditation and the Collegiate Board of the National League of Nursing, Insurance became a major field in Business, we graduate our first Ballet major, the office of "Director of Religious Activities" was established. As he had as far back as 1942, Dr. Sadler warned of "growing imbalance" between tax-supported and independent universities.

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During 1958, our new library went into service (we boasted of 280,000 books). Chemistry received approval of American Chem Society, we adopted the 4-point grading system, established the TCU Foundation, opened new Sherley and Clark dorms, started a two-year self-study. Milton Daniel died that year, achieving a life-long ambition to make the greatest single gift to his university. His estate, estimated at around \$8,000,000, brought our ever-growing endowment resources to a most significant figure. The Sales Executives' Club named Dr. Sadler as "Top Salesman of Fort Worth" for the year.

#### THE NEW OFFICE OF "CHANCELLOR"

In 1959, title of our chief administrative officer was changed to "Chancellor" and Dr. Sadler named to the post. It was one of several efforts to reduce some of the crushing load he was carrying but didn't work out too well. We retained the title and office of "president" and there was much confusion until it was abolished in 1962. We dedicated the new Library, Bailey Bldg., Sherley and Clark Dorms, the Exes opened a \$100,000 scholarship drive in honor of Dr. Sadler, and that Fall, the Board approved our first Ph. D. programs in Physics and Psychology "to help produce the badly needed scientists and college teachers".

Sadler Hall, the handsome new administration building, went into service in 1960. Our first "Charter Day" was held in April, we were accredited by the American Assn. for Colleges of Teacher Education, the Deans' Council was expanded into a "University Council", a Nursery School was added in Home Economics, our long self-study climaxed with visits by teams of seven accrediting agencies, our entire scholarship and student aid program was overhauled. And, with proper pomp and publicity, we celebrated our first half century in the City of Fort Worth.

#### ROOM FOR EXPANSION IS ASSURED

All sorts of things happened in 1961. Biology-Geology were severed for the first time, we put in a three-hour requirement in Fine Arts, Geography became a Department, re-built Reed Hall (Old Ad Bldg.) went into service, our Teacher Education Program was accredited by National Council for Accreditation for Teacher Ed (NCATE), a team of our scholars scored three victories in the "College Bowl" on national TV (still the best record by a SW team), the Ames Observatory opened and the Board accepted some ambitious "Centennial Goals" to be achieved by 1972-73. But perhaps the most important development of the half-century came when voters of the City approved the sale of Worth Hills to the University. The foresight of Dr. Sadler

in this matter cannot be overemphasized for the 106.4-acre tract gives us "growing room" for many decades. It was a pretty bitter fight but when the vote came in, we carried 93 out of 96 boxes in the election.

1962 saw the establishment of our Computer Center, the SAT scores of College Board required for entrance, the Institute of Behavioral Research launched, Daniel-Meyer Coliseum dedicated, a 12-hour load for all teachers adopted as a "goal", the Honors Program begun, the first Van Cliburn International Piano Competition on campus, a new Research Foundation approved and Vice-Chancellorships set up for Academic Affairs and Student Life (to go with that for Fiscal Affairs established the year before). Dr. Sadler helped found and became president of the Texas Foundation of Voluntarily Supported Colleges and Universities and a director of the new Graduate Research Center of the SW.

#### FIRST PH. D. DEGREES AWARDED

For many years, Dr. Sadler held firmly to the conviction that our academic program should be expanded in depth and quality rather than in "width". This resolve reached a sort of climax at Summer Commencement in 1963 when we hooded our first three Ph. D. winners. It was a symbol. That year too, School of Business won top accreditation from the AACSB, the new Health Center went into service, construction of six buildings began on Worth Hills, we revised our "Centennial Goals" upward and after much planning, the TCU Research Foundation was formally organized.

January 1964 saw the Chancellor take the lead in facing up to one of the most explosive problems of our day--integration. On his firm recommendation, the Board at a called meeting voted to open the University to all races and creeds. Only great and sacrificial leadership made the move possible. We started a Master's program in engineering with SMU and joined the Inter-University Council. It was a year of records: 9,683 students for all sessions, a budget of \$8,950,000, spring graduating class of 695. While still young, 1965 has seen more developments: a \$9,387,000 new budget, Dr. Sadler taking a leading role in the Citizens National Committee for Higher Education, the Independent College Funds of America and the newly-formed Texas Assn. of Independent Colleges and Universities. And in February, of course, the campus held its collective breath as he fought off that siege of illness.

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If this recitation of events since 1941 seems a bit long and detailed (and we've only touched the high spots) it was done with a purpose. Even for those on campus most of the time, the transition of TCU into a "true university" has been so gradual the change has been difficult to grasp. Too, we tend to assume that all the programs, facilities, services and standards of today have been with us always. Not so. They have come about slowly, sometimes painfully, under the guidance of great leadership.

As Dr. Sadler prepares to lay down much of the great burden, we can only marvel at his insight, energy, understanding, fortitude and determination. And, perhaps, we may wish we had a dime for every mile he's traveled, every dinner, luncheon and banquet he's attended, every conference and board meeting he's conducted, all the speeches and addresses he's made, the thousands of letters he's written, the jillion phone calls he's answered. We would be rich indeed.

Actually, we have been VERY RICH these past 24 years. And all of us must be keenly aware that we have an obligation to continue building a great University. To that goal, one man has already given a lifetime of effort.

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### NOTES AT EASTERTIME

Look for the new book on our Shakespeare Celebration of 1964 to come from the printers about the middle of May. It will be on sale in the English Department for \$5.

The public lecture Dr. Linus Pauling (Honors Day speaker) will give on campus the night of April 28 has been moved from Rogers Hall to SC Ballroom to accommodate a larger crowd. The time will be 7:30 p.m.

Congrats to Harold Lunger on that Fellowship from the American Assn. of Theological Schools for a year's study in Europe. He and Alberta leave in July for Germany.

Cecil Williams was elected chairman of the Assn. of Texas Departments of English and Karl Snyder re-elected secretary-treasurer of the Texas Conference of College Teachers of English at the recent meeting in Arlington.

Word came last weekend that Trustee Bryant Collins of Austin is seriously ill in the hospital there. It was also reported the Trustee Judge Green of Vernon rushed his wife to a hospital in Dallas. Hope things are better now.

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MORE NOTES AT EASTER TIME

Keith Mixson discussed "Piano Music of Debussy" before the Whitlock Club last week.

Malcolm Arnoult was named president-elect of the Southwestern Psychological Assn. at the annual meeting in Oklahoma City.

Lyle Kendall has been re-elected to University Council by members of the Humanities Division of AddRan. Bill Watson has been named by the Natural Sciences to serve a second year.

Murray Rohman spoke on "Arbitration and the Law" to the Junior Bar Assn. of Fort Worth Tuesday.

Jerome Moore represented TCU at the annual session of the Texas Council of Church Related Colleges in Houston April 8 and the Association of Texas Colleges and Universities on April 9-10. He is a past president of both bodies.

Carolina Lawson leaves campus this summer with plans to complete her doctorate at Tulane. Peggy Mayfield has also resigned to spend more time with her family. We wish them both the very best.

Prem Mahendroo will attend the first International Conference on Physics of Solids at High Pressures to be held in Tucson next week. It is being sponsored by the Air Force Office of Scientific Research and the UofArizona.

Harold Andrews, on leave from Fine Arts, has received reappointment as a Danforth Teacher to continue his doctoral work at Uof N.C.

Last week we reported that Jim Moudy, Win Manning and "a student" attended that Danforth meeting in Dallas. Turns out the third man was RALPH SHANK, our very erudite Board member. A pretty advanced "student", we'd say.

Wayne Rowland was in Washington for several days recently attending State Department briefings for his Fulbright assignment in the Philippines starting in July. He reports it takes longer to get to Love Field and from Dulles Airport into Washington than it does to fly up.

Ilse Rothrock has requested that her duties in the Library be put on a parttime basis starting next Fall because of pressing responsibilities at home. It has been granted.